

Sussex and East Surrey Sustainability and Transformation Plan Update

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Agenda

STP context

Acute services workstream

STP review and refresh

Next steps

First phase acute services workstream – what we need to do

1 What resources are available?

- Understand capacity and local constraints and forecast:
 - Estate
 - Beds (by service type where possible)
 - Workforce

2 What do we need for local people?

- What impact will local forecasts have?
- How can 'place-based' systems bring them all in line?

3 Understand specialised workload

- Define SES specialised services activity baseline and forecast
- Understand repatriation opportunities and assumptions
- Are specialised services configured in the best way to meet local people's needs?

4 Maximise potential

- Are we getting people home as quickly as we can?
- People prefer to be treated out of hospital – what are the opportunities for this?
- We need to explore ways to ensure that services are in place to support this.

5 Develop and evaluate options

- Develop short and long term activity management options
- Validate with clinical and finance leadership

STP review and refresh – what we need to do

1 Support to deliver locally

- Agree what specific support is required
- Rapid review of place-based plans and financial plans supplemented by interviews
- Individual sessions with each place to self evaluate and review
- Develop recommendations and next step plan for each of the places

2 Recommendations for STP-wide priorities

- Review STP-wide workstreams and how they work together
- Deliver a workshop (21 Feb) with leaders to align the functions of STP and the place plans
- Develop recommendations for a revised STP strategy based on findings
- Develop recommendations for 17/18 priorities to improve STP financial position
- Deliver a STP refresh workshop (21 Mar) with leaders to agree the way forward

3 Recommendations for programme governance and decision making processes

- Review and revise STP governance architecture setting out accountability, roles and responsibilities of leadership, reporting and monitoring mechanism
- Identify resources (skills and capacity) required to support delivery
- Establish and then support a clinical steering group for the STP

4 Working together and strategic commissioning

- Facilitate CCG AO and Chair discussions on ways of working together and roles of strategic commissioning in the context of STP